



February 11, 2025

RE: Harris Associates

To Whom It May Concern:

VTC Insurance Group has the distinct privilege of servicing the bond needs of Harris Associates for over 20 years. This organization maintains an enviable reputation for excellence and integrity, and consistently reference well with their suppliers and subcontractors.

We currently run on a day-to-day operating line of \$75,000,000 single with an aggregate program of \$150,000,000. We have issued bid, performance, and payment bonds as needed with Amerisure Mutual Insurance Company. The operating line is by no means a limit of bonding capacity but is rather a parameter to efficiently handle routine needs. We would favorably consider any reasonable request because of Harris Associates' strong reputation.

We appreciate the opportunity to extend our unconditional recommendation for construction or related undertakings this fine firm may entertain. Should you need any further information please do not hesitate to contact our office at 248-828-3377.

Very truly yours,

A handwritten signature in blue ink, appearing to read "Susan L. Small". The signature is fluid and cursive, with a large loop at the end.

Susan L Small

Surety Customer Service Manager

Confidence. For What's Next.™